National Infrastructure Advisory Council (NIAC)

Convergence Working Group

Status Report
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Overview

- Purpose
- Status of *Next Steps* from Last Meeting
- Timeline
- Actions
- Directional Recommendations
- Next Steps

Purpose

- Mission: The Convergence Study Group will investigate important questions and make recommendations regarding the protection of SCADA and Process Control Systems from cyber threats.

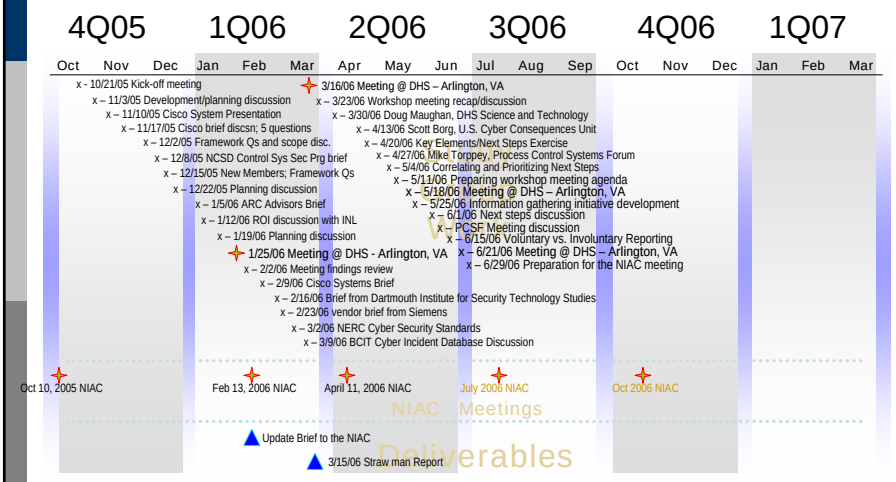
The Five Framework Questions

- ***Security as an Enabler*** **-** How do we position Cyber Security as a contributor and an enabler to achieving reliability, availability and safety goals in the management of SCADA and Process Control Systems?
- ***Market Drivers*** **-** What are the market drivers required to gain industry attention and commitment to research and product development?
- ***Executive Leadership Awareness*** **-** How do we best generate executive leadership awareness to assist in creating a culture and environment that values the protection of SCADA and Process Control Systems from cyber threats?
- ***Federal Government Leadership Priorities*** **-** What are the appropriate Federal Government leadership roles and priorities in identifying threats, vulnerabilities, risks and solutions?
- ***Improving Information Sharing*** **-** What are the obstacles and recommendations for improving information sharing about Process Control Systems and SCADA threats, vulnerabilities, risks and solutions?

Status of *Next Steps* from Last Meeting

- ✓ Address consequences element with Scott Borg, US-CCU
  - Integrated consequences into recommendation for improving Executive Leadership Awareness, informed discussions on Improved Information Sharing
- ✓ Conduct CEO information gathering
  - Attended Process Control Systems Forum Spring Meeting, interviewed eight executive level participants to validate initial findings
- ✓ Further develop potential recommendations
  - Identified 9 draft recommendations to address key elements/framework questions
- ✓ Consult University of Georgia Department of Risk Management
  - Collaborating with Malcolm Baldridge Award board of overseers to communicate SCADA/ PCS cyber security message.

Time Line



Actions

- Held 11 weekly conference call discussions with subject matter experts to address key issues identified during the discovery process
- Held third and fourth face-to-face workshop meetings at DHS
- Used the Five Framework Questions to identify key elements of the desired end states
- Developed process to interrogate the key elements of the framework questions
- Attended the Process Control Systems Forum Spring Meeting to gather executive level perspective on the study's initial findings
- Developed 9 draft recommendations for identified key elements

Directional Recommendations

- Executive Leadership Awareness:
  - Advocate the dissemination of information on threat, vulnerabilities and economic impacts to owner-operators, vendors and government executives in CIP
  - Recommending specific plan in final report based on findings
- Government Leadership:
  - Evaluate recommending a study to investigate the potential role of Sarbanes-Oxley in ensuring the protection of SCADA and PCS from cyber threats
  - Working with Malcolm Baldridge board of overseers to communicate SCADA/PCS cyber security message
  - Recommending that government R&D funding coordinate based on priorities identified by cross-agency CSIA IWG annual reports
  - Recommend funding to accelerate and promote Control Systems Security Program's Vulnerability Assessment Tool to improve owner-operators security posture

Directional Recommendations *(continued)*

- To Improve information sharing:
  - Recommend collection of incident data through protected, trusted mechanism with CERT/CC to provide for more accurate CIP risk assessments
  - Provide CERT/CC program with the necessary resources to rapidly ramp up their SCADA/Process Control Systems training and engineering consulting services needed to build the trusted relationships that will facilitate incident information sharing
  - To get the right information to the right people at the right time, recommend acceptance of and collaboration in efforts to develop the Congressionally-mandated and President-directed Information Sharing Environment.
  - Recommend drafting formal request to intelligence community (RFI) to assess the cyber threat to SCADA and Process Control Systems and communicate that information with Critical Infrastructure owner-operators

Next Steps

- Investigate outstanding key elements
- Investigate the role of the Malcolm Baldridge Quality Award in raising executive awareness and government leadership in security of SCADA and PCS
- Continue executive information gathering to validate draft recommendations
- Finalize recommendations
- Draft the Final Report for October submission to the NIAC

Discussion

- Questions?